



COMMUNITY  
HEALTH CARE  
ASSOCIATION  
of New York State

chcanys.org

## 2<sup>nd</sup> Annual Community Healthcare Emergency Preparedness Academy (CHEPA)

# Planning for Electrical/Utility Failure through the Prism of the CMS Emergency Preparedness Final Rule

June 21, 2022

# Welcome



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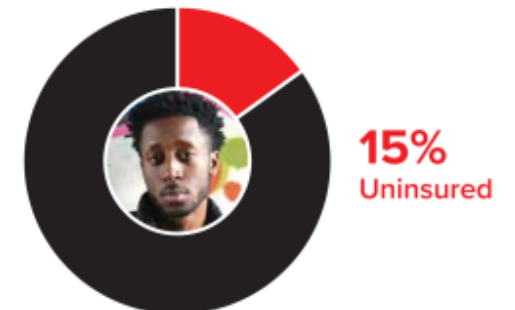
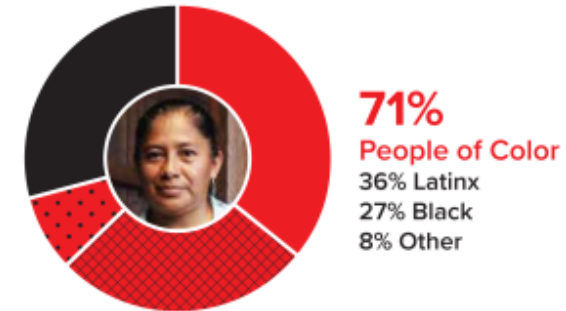
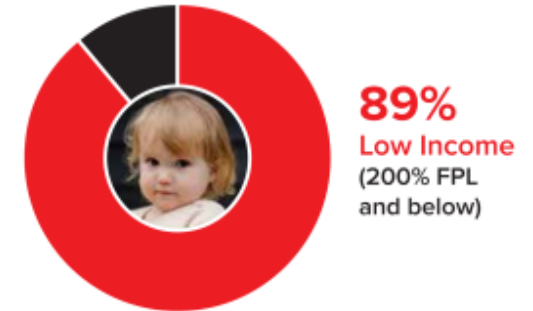


# About CHCANYS

- The Community Health Care Association of New York State (CHCANYS) is New York's Primary Care Association (PCA), a membership organization representing New York's **70-plus Community Health Centers** (CHCs). CHCs provide care for **1-in-9 New Yorkers** at more than **800 locations** across the state.
- CHCs are a “one-stop shop” for health care, providing high quality primary and preventive care and support services to **all New Yorkers**, regardless of their immigration status, insurance coverage, or ability to pay. Each CHC has a Board of Directors comprised primarily of people who live in the communities they serve.
- For almost 50 years, CHCANYS has represented a diverse membership, from the large metropolitan community health systems of New York City to the rural health centers of Upstate and Western New York, and everything in between.



CHCs Serve **2.3 Million**  
New Yorkers a year:





# Regulatory Considerations for Emergency Preparedness

FQHC Perspective



# PIN 2007-15 “Health Center Emergency Management Program Expectations”

U.S. Department of Health and Human Services  
**HRSABPHC** Bureau of Primary Health Care  
Health Resources and Services Administration

**POLICY INFORMATION NOTICE**

**DOCUMENT NUMBER:** 2007-15

**DATE:** August 22, 2007


**DOCUMENT TITLE:** Health Center Emergency Management Program Expectations

**TO:** Health Center Program Grantees  
Federally Qualified Health Center Look-Alikes  
Primary Care Associations  
Primary Care Offices  
National Cooperative Agreements

Health centers are a vital component of our Nation's health care safety net. As such, health centers are positioned to play an important role in delivering critical services and assisting local communities during an emergency. To do so, they must be adequately prepared to deal with emergencies including having a plan in place to prevent, prepare for, respond to, and recover from emergencies.

This Policy Information Notice (PIN) provides guidance on emergency management expectations for health centers to assist them in planning and preparing for future emergencies. This document is not intended to be all inclusive but rather to provide guidance so that health centers can develop and maintain an effective and appropriate emergency management strategy—including developing and implementing an emergency management plan, building existing and growing new relationships, enhancing effective and efficient communications, and ensuring that the health center can effectively operate after an emergency. The expectations set forth in this notice are intended to be an extension of PIN 98-23, “Health Center Program Expectations.”

If you have any questions or require further guidance, please contact the Office of Policy and Program Development at 301-594-4300.

  
James Macrae  
Associate Administrator

Attachment

Policy Information Notice 2007-15

Health Center Emergency Management Program Expectations

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# Federally Qualified Health Centers (FQHCs) in the Medicare Program



# 42 CFR Part 405 Subpart X

## Federal Health Insurance For The Aged And Disabled

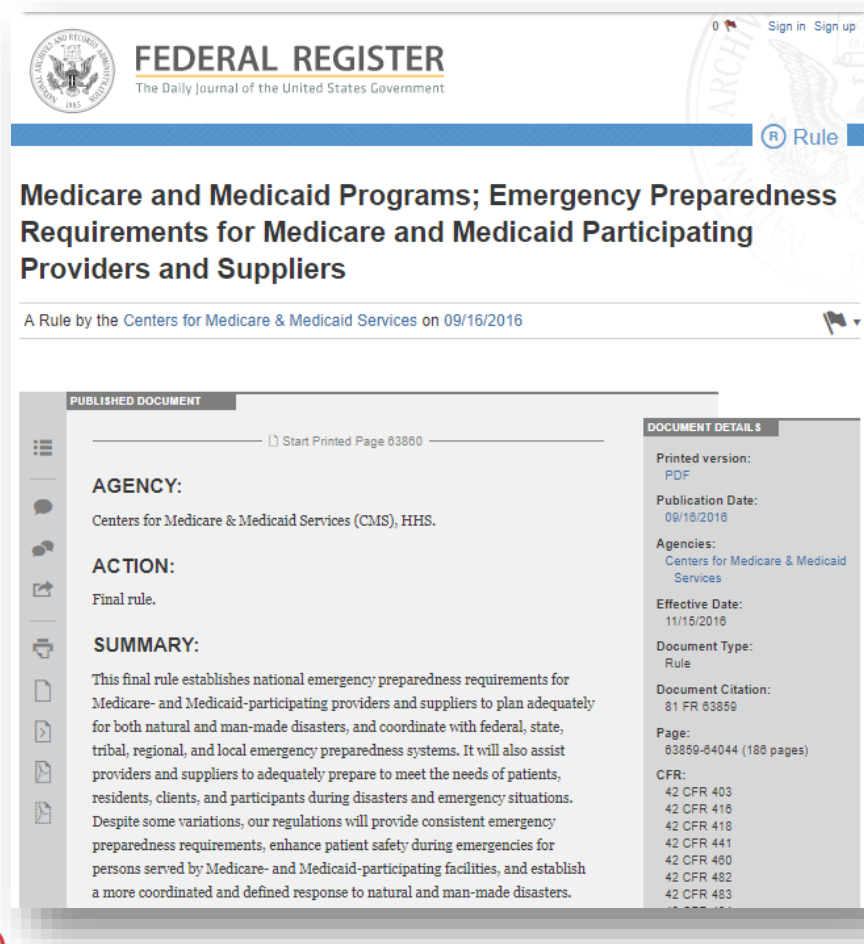
### **Subpart X** – Federally Qualified Health Center Services (§§ 405.2430 - 405.2452)

<https://www.govinfo.gov/app/details/CFR-2011-title42-vol2/CFR-2011-title42-vol2-part405-subpartX>



# CMS Emergency Preparedness Final Rule

## 42 CFR Part 491



## Certification of Certain Health Facilities

## Subpart A – Rural Health Clinics: Conditions for Certifications, and FQHC Conditions for Coverage

<https://www.ecfr.gov/current/title-42/chapter-IV/subchapter-G/part-491>





# Subpart A — FQHCs Conditions for Coverage

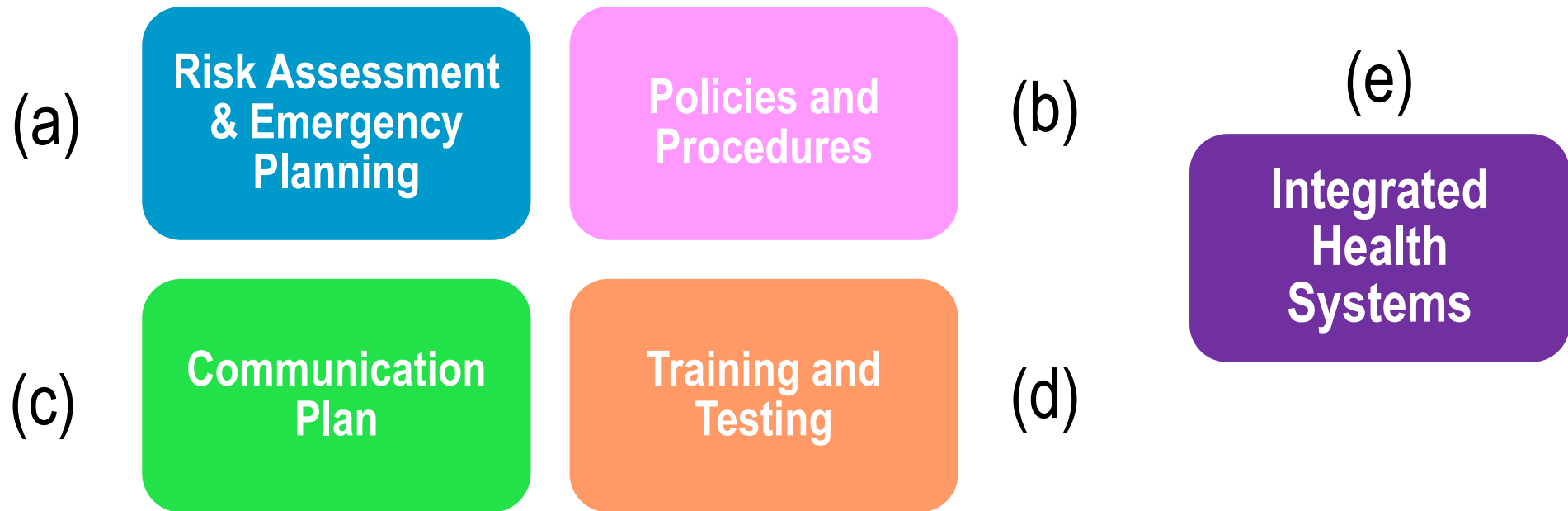
- 491.1 Purpose and scope.
- 491.2 Definitions.
- 491.3 Certification procedures\* (self-attestation for FQHCs)
- 491.4 Compliance with Federal, State and local laws.
- 491.5 Location of clinic.
- 491.6 Physical plant and environment.
- 491.7 Organizational structure.
- 491.8 Staffing and staff responsibilities.
- 491.9 Provision of services.
- 491.10 Patient health records.
- 491.11 Program evaluation.
- **491.12 Emergency preparedness.**

CMS EP Rule Addition



# Four Core Elements + One Optional

The CMS Emergency Preparedness Final Rule outlines four core (mandatory) elements of emergency preparedness and included an additional (optional) element:



# (a) Emergency Plan

The FQHC must develop and maintain an emergency preparedness plan that must be reviewed and updated at least every 2 years. The plan must do all of the following:

1. Be based on and include a documented, facility-based and community-based risk assessment, utilizing an **all-hazards approach**.
2. Include **strategies** for addressing emergency **events identified** by the risk assessment.

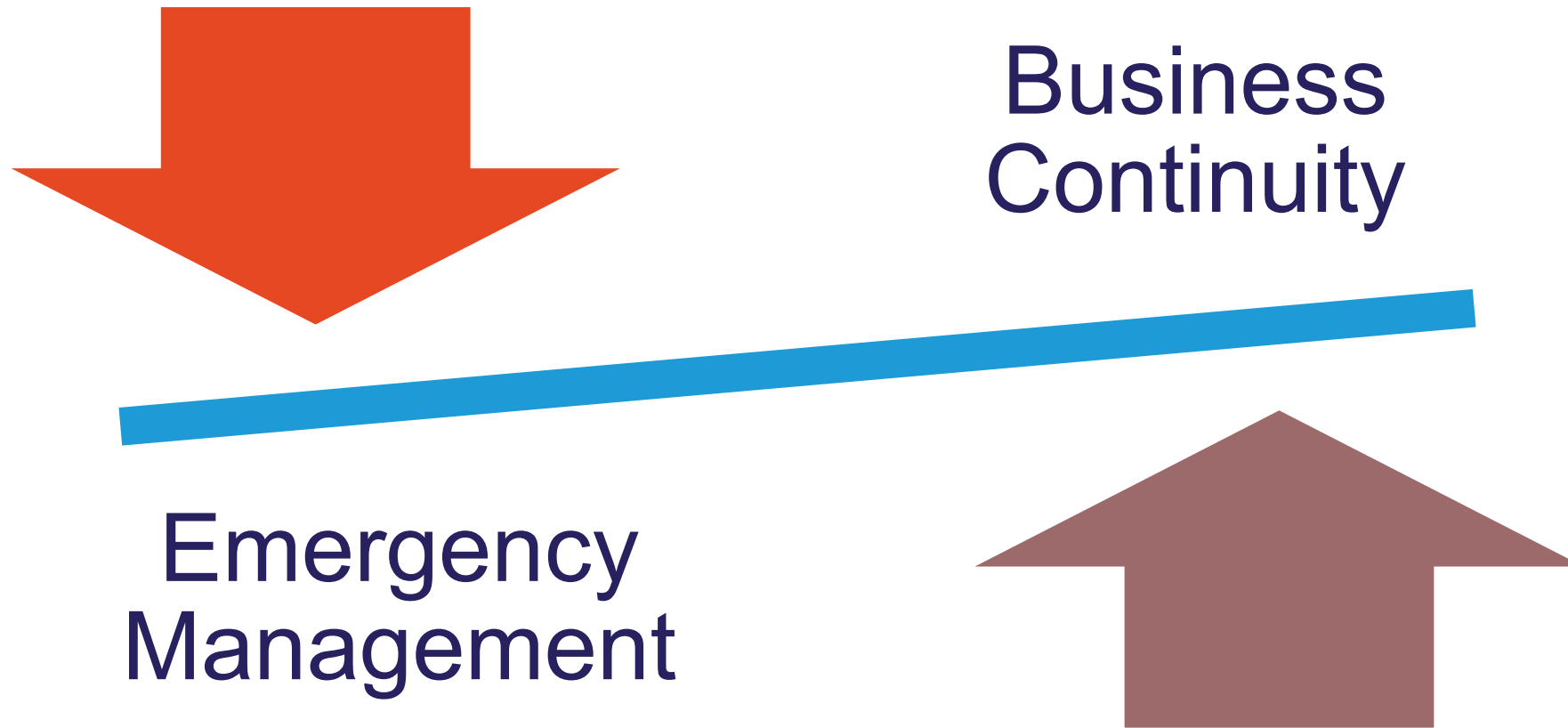


## (a) Emergency Plan

3. Address patient population, including, but not limited to, the **type of services the FQHC has the ability to provide in an emergency**; and **continuity of operations**, including delegations of authority and succession plans.
4. Include a process for **cooperation and collaboration** with local, tribal, regional, State, and Federal emergency preparedness officials' efforts to maintain an **integrated response** during a disaster or emergency situation.



# Emergency Management (EM) vs. Business Continuity (BC)



# An All-Hazards Approach

- Integrated approach to emergency preparedness that focuses on identifying hazards and developing emergency preparedness capacities and capabilities that can address those as well as a wide spectrum of emergencies or disasters.
- This approach includes preparedness for natural, man-made, and or facility emergencies that may include but is not limited to: care-related emergencies; equipment and power failures; interruptions in communications, including cyber-attacks; loss of a portion or all of a facility; and interruptions in the normal supply of essentials, such as water and food.
- Planning for using an all-hazards approach should also include emerging infectious disease (EID) threats. Examples of EIDs include Influenza, Ebola, Zika Virus and others.
- All facilities must develop an **all-hazards emergency preparedness program and plan**.



# Hazard Vulnerability vs. Business Impact

Hazard Vulnerability Analysis (HVA)	Business Impact Analysis (BIA)
Event focused	Process focused
A systematic approach to identify, assess, and prioritize each <b>hazard</b> that may affect a community to show vulnerabilities	Assessing an organizations' financial and non-financial exposures to sudden loss of <b>critical business functions and resources</b> , due to an emergency
The vulnerability is related to both the <b>impact</b> on the organizational function and the likely <b>service demands</b> created by the hazard impact	The purpose is to <b>identify, prioritize</b> and <b>document</b> the relative importance of various business <b>processes</b> conducted by business units (departments)
<ul style="list-style-type: none"> <li>• Power Outage</li> <li>• Severe Thunderstorm</li> <li>• Fire</li> <li>• Earthquake</li> </ul>	<ul style="list-style-type: none"> <li>• Patient Care</li> <li>• Billing &amp; Payroll</li> <li>• Patient Records</li> <li>• Supply Management</li> </ul>



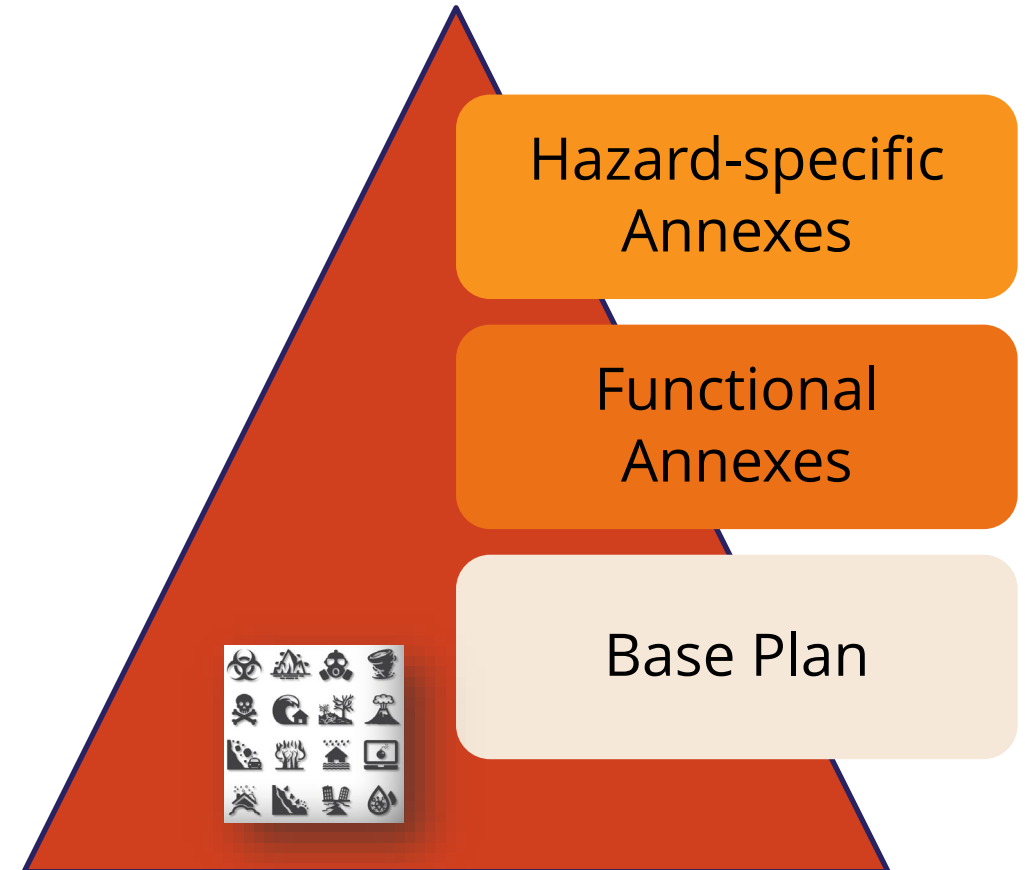
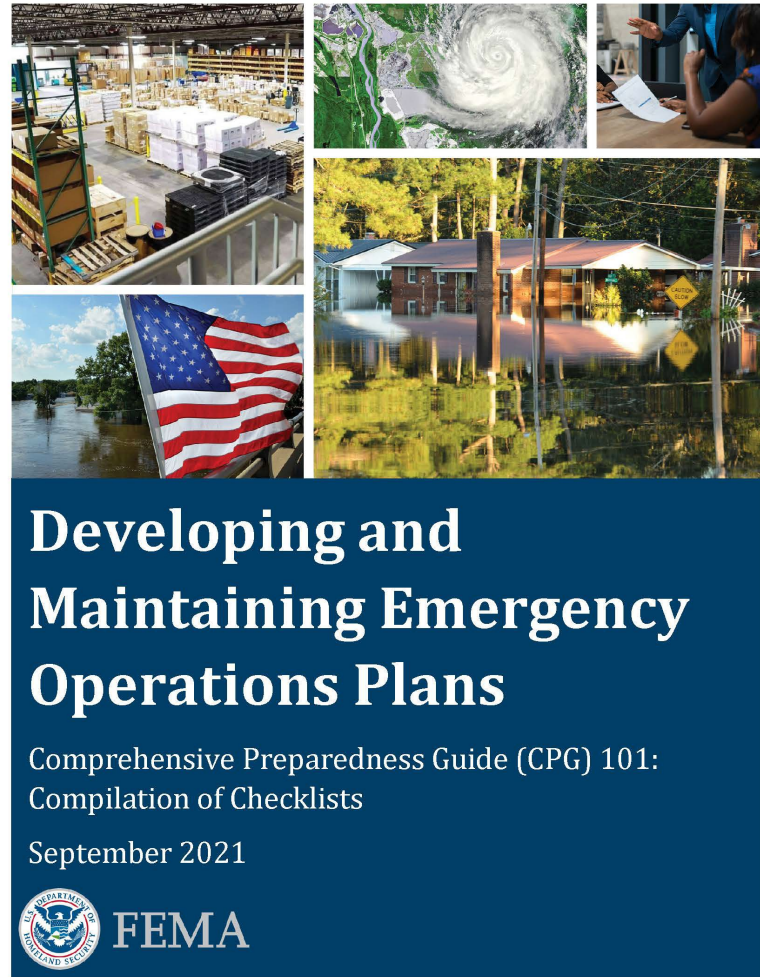
# Integrating Community Risk Assessment Data

- Ideally, community risk data should be integrated with your facility's HVA.
- As per CMS' [Updated Guidance for Emergency Preparedness-Appendix Z of the State Operations Manual \(SOM\)](#), "Facilities may rely on a community-based risk assessment developed by other entities, such as public health agencies, emergency management agencies, and regional health care coalitions or in conjunction with conducting its own facility-based assessment."
  - If this approach is used, facilities are expected to have a copy of the community-based risk assessment and to work with the entity that developed it to ensure that the facility's emergency plan is in alignment."
- Consider:
  - [FEMA National Risk Index](#)
  - [Social Vulnerability Index](#)
  - [Community Disaster Resilience Tool \(CDRT\)](#)





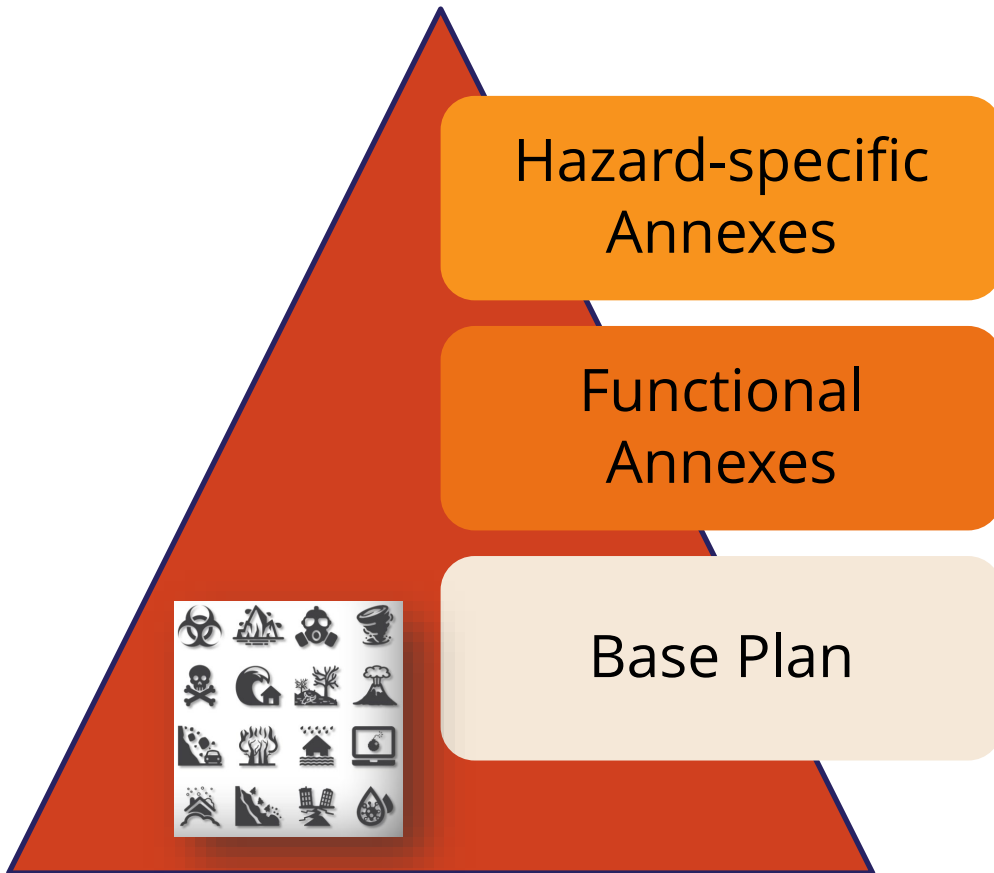
# Traditional Format (aka “Function-Focused”)



Source: [FEMA Comprehensive Preparedness Guide \(CPG\) 101 – Developing and Maintaining Emergency Operations Plans](#)



# Traditional Format Structure Examples



- **Base Plan**

- E.g. Intro, Purpose, ConOps, Situation Overview, Communications, etc.

- **Functional Annexes**

- E.g. Business Continuity, Volunteer Management, Employee Safety and Health, etc.

- **Hazard-, Threat-, or Incident- Specific Annexes**

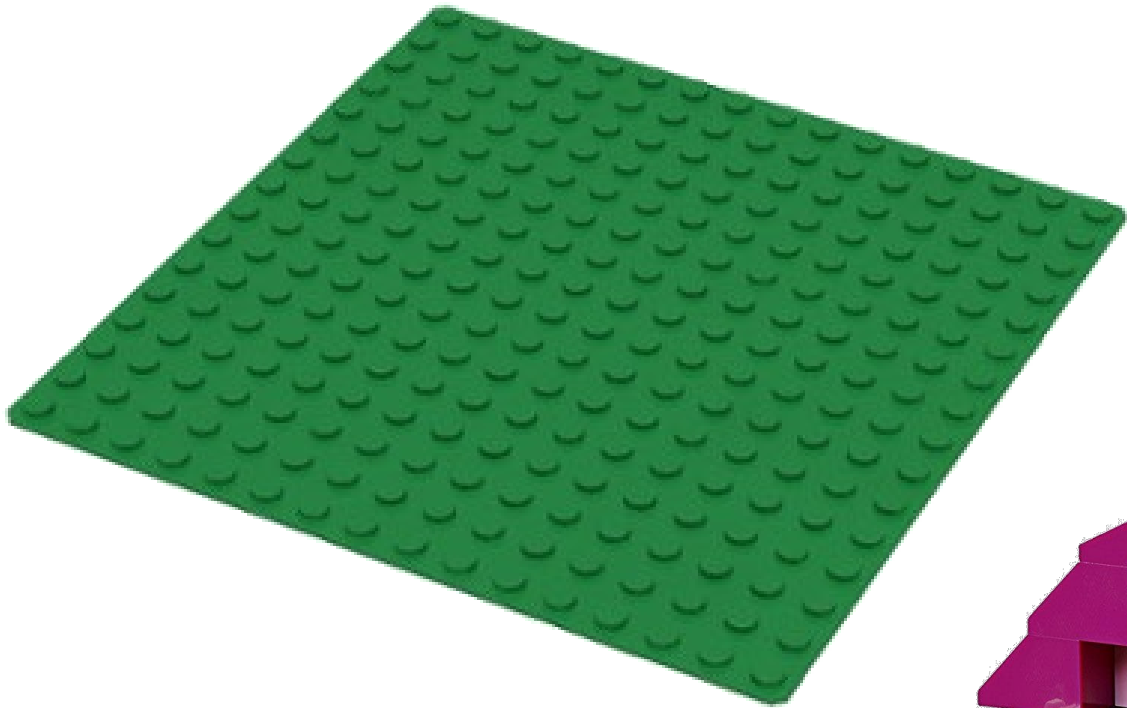
- Power/Utility Outage, Cyber Incident, Wild Fires,, Terrorism, etc.

Source: [FEMA Comprehensive Preparedness Guide \(CPG\) 101 – Developing and Maintaining Emergency Operations Plans](#)











# Questions?



# Contact Us

**emteam@chcanys.org**

