The Value and Impact of

California's San Diego County



Thirteen California's San Diego County health center members provide tremendous value and impact to the communities they serve through CARE FOR VULNERABLE POPULATIONS, SAVINGS TO THE SYSTEM, ECONOMIC STIMULUS, STATE-OF-THE-ART PRACTICES, and INTEGRATED CARE with a focus on MANAGING CHRONIC CONDITIONS, PREVENTATIVE CARE, and QUALITY HEALTH OUTCOMES. They have also played a critical role in PANDEMIC RESPONSE, providing testing, vaccination, and care in-person and virtually, bolstering the public health infrastructure in their communities.

This report highlights their **2021 savings and contributions**, as well as pandemic response data through **December 30,2022**.



ECONOMIC STIMULUS

5,823	4,416	10,239	
HEALTH CENTER	OTHER	TOTAL	
JOBS	JOBS	JOBS	
\$825.3 M	\$897.2 M	\$1,722.5 B	
DIRECT HEALTH CENTER	COMMUNITY	TOTAL ECONOMIC IMPACT	
SPENDING	SPENDING	OF CURRENT OPERATIONS	
\$64.2 M	\$193.5 M	\$257.7 M	
STATE & LOCAL TAX	FEDERAL TAX	ANNUAL TAX	
REVENUES	REVENUES	REVENUES	



SAVINGS TO THE SYSTEM

22%	\$727.9 M	\$978.7 M
LOWER COSTS FOR HEALTH	SAVINGS TO	SAVINGS TO THE OVERALL
CENTER MEDICAID PATIENTS	MEDICAID	HEALTH SYSTEM



PANDEMIC RESPONSE

FQHCs play a critical public health role in pandemic response, targeting vulnerable populations and delivering:

TESTING				
208,716 132,280 60.1%				
TOTAL IN-PERSON COVID	AT-HOME SELF-TEST	FOR RACIAL/ETHNIC		
TESTS	DISTRIBUTION	MINORITIES		

VACCINES		
360,475 63.4%		
TOTAL COVID VACCINES	FOR RACIAL/ETHNIC MINORITIES	



CARE FOR VULNERABLE POPULATIONS

(5.1%)	1,435,624	817,087	2,252,711
4-YEAR	CLINIC	VIRTUAL	TOTAL
PATIENT GROWTH	VISITS	VISITS	VISITS



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505,557				
PATIENTS SERVED				
18.9% 79.7% 62.9%				
CHILDREN & ADOLESCENTS LOW INCOME		IDENTIFY AS AN ETHNIC OR RACIAL MINORITY		
12,205	4,703	22,715		
AGRICULTURAL WORKERS	VETERANS	HOMELESS		



INTEGRATED CARE

•	13,516
PATIENTS RECEIVED DENTAL CARE	PATIENTS RECEIVED VISION CARE
2,763	59,811
PATIENTS RECEIVED SUBSTANCE USE DISORDER SERVICES	PATIENTS RECEIVED AT LEAST ONE ENABLING SERVICE TO OVERCOME
	2,763 PATIENTS RECEIVED SUBSTANCE USE DISORDER



MANAGING CHRONIC CONDITIONS

13,590	10,252	2,197
PATIENTS WITH	PATIENTS WITH	PATIENTS WITH
ASTHMA	HEART DISEASE	HIV

41,927	56.1%	60,799	44.7%
PATIENTS WITH	PATIENTS WITH	PATIENTS WITH	PATIENTS WITH
DIABETES	DIABETES	HYERTENSION	HYERTENSION
	CONTROLLED		CONTROLLED



PREVENTATIVE CARE

51,007	114,450	
CHILDREN ATTENDED	PATIENTS RECEIVED IMMUNIZATIONS AND	
WELL-CHILD VISITS	SEASONAL FLU VACCINES	



STATE-OF-THE-ART PRACTICES

53.8%	92.3%	5.5%
HEALTH CENTERS PROVIDING	HEALTH CENTERS PROVIDING	YEARLY GROWTH
PHARMACY SERVICES	TELEHEALTH CARE	IN TELEHEALTH VISITS



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SUMMARY OF 2021 ECONOMIC IMPACT AND TAX REVENUE

		Employment (# of FTEs)	Economic Impact	State & Local Tax Revenues	Federal Tax Revenues
	Direct	5,823	\$825,260,310	\$28,414,003	\$126,776,130
Community	Indirect	1,507	\$290,293,550	\$9,261,819	\$24,001,597
Impact	Induced	2,909	\$606,911,274	\$26,494,851	\$42,770,725
	Total	10,239	\$1,722,465,134	\$64,170,673	\$193,548,453
			\$257,72	19,126	

REFERENCES AND DATA SOURCES

- Savings to the System: Nocon et al. Health Care Use and Spending for Medicaid Enrollees in Federally Qualified
 Health Centers Versus Other Primary Care Settings. American Journal of Public Health: November 2016, Vol. 106,
 No. 11, pp. 1981-1989.
- Economic Stimulus: Economic impact was measured using 2021 IMPLAN Online from IMPLAN Group LLC, IMPLAN
 System (data and software), 16905 Northcross Dr., Suite 120, Huntersville, NC 28078, www.IMPLAN.com. Learn
 more at www.caplink.org/how-economic-impact-is-measured.
- "Low Income" refers to those with earnings at or below 200% of federal poverty guidelines.
- Care for Vulnerable Populations: Bureau of Primary Health Care, HRSA, DHHS, 2020 Uniform Data System.
- Full-Time Equivalent (FTE) of 1.0 is equivalent to one full-time employee. In an organization that has a 40-hour work week, an employee who works 20 hours per week (i.e., 50 percent of full time) is reported as "0.5 FTE." FTE is also based on the number of months the employee works. An employee who works full time for four months out of the year would be reported as "0.33 FTE" (4 months/12 months).
- COVID tests and vaccines data comes from data reported by health centers from the HRSA Health Center COVID-19
 Survey. Learn more at https://bphc.hrsa.gov/emergency-response/coronavirus-health-center-data.

ACKNOWLEDGEMENTS

This report was created by Capital Link and funded by California's San Diego County for its members.

Capital Link is a non-profit organization that has worked with hundreds of health centers and primary care associations for over 25 years to plan for sustainability and growth, access capital, improve and optimize operations and financial management, and articulate value. We provide an extensive range of services, customized according to need, with the goal of strengthening health centers—financially and operationally—in a rapidly changing marketplace.

Capital Link maintains a database of over 16,000 health center audited financial statements from 2005 to 2021, incorporating nearly 85% of all health centers nationally in any given year. This proprietary database also includes UDS data from 2005 through 2021, enabling us to provide information and insights tailored to the industry.

For more information, visit us at www.caplink.org.



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HEALTH CENTERS INCLUDED IN THIS ANALYSIS

- Borrego Health
- 2. Community Health Systems, Inc.
- 3. Imperial Beach Community Clinic
- 4. La Maestra Community Health Centers
- 5. Neighborhood Healthcare
- 6. Planned Parenthood of the Pacific Southwest
- 7. Samahan Health Centers
- 8. San Diego American Indian Health Center
- 9. San Diego Family Care
- 10. San Ysidro Health
- 11. TrueCare
- 12. Village Family Health Center
- 13. Vista Community Clinic

